STUDENTS FOR FAIR ADMISSIONS, INC. vs. THE UNIVERSITY OF NORTH CAROLINA 30(b)(6) Edward Blum on 05/12/2017

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	1	IN THE UNITED STATES DISTRICT COURT FOR THE MIDDLE DISTRICT OF NORTH CAROLINA
1	2	CASE NO.: 1:14-CV-954
	3	X
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!	5	INC., : Plaintiff, :
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	7	THE UNIVERSITY OF NORTH :
;	8	CAROLINA AT CHAPEL HILL, : et al., :
!	9	Defendants.
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12	2	
13	3	SUBJECT TO CONFIDENTIALITY AND PROTECTIVE ORDER
14	4	
1!	5	
10	6	DEPOSITION OF EDWARD BLUM, INDIVIDUALLY AND AS THE RULE 30(B)(6) DESIGNEE OF
1	7	STUDENTS FOR FAIR ADMISSIONS, INC. (Taken by Defendants)
18	8	Charlotte, North Carolina May 12, 2017
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2:		
24		Reported by: Dayna H. Lowe Court Reporter
2	5	Notary Public

1 BY MR. SCUDDER: Okay. So POFR, as I understand it from your 2 0. 3 testimony, is a litigation facilitator or advocacy firm 4 or advocacy organization that funds litigation and litigation advocacy related activities, and the one 5 6 organization, at least at the time that the tax document 7 was current, that you can recall the organization 8 funding was Students for Fair Admissions? MR. STRAWBRIDGE: Object to the form of the 9 10 question. BY MR. SCUDDER: 11 12 0. Is that --That's correct. 13 Α. That's correct? Okay. Who formed -- let's 14 0. move away from Project on Fair Representation and talk 15 about Students for Fair Admissions. When was it formed? 16 17 There was an informal group of individuals who Α. collaborated I would say in perhaps late 2013, and the 18 formal organization itself began in early 2014. 19 When you say "formal," by incorporating and 20 0. becoming a formal organization in that way, or in some 21 22 other way? I can't recall the exact dates of our 23 No. incorporation, but we started adding members to Students 24 for Fair Admissions in early 2014. 25

Let's go to the very beginning of the 1 0. Okay. origination, that late 2013 time and that informal 2 collaboration of individuals as you described. Can you 3 tell me how that came to be that individuals came 4 together and were collaborating about formation of a new 5 6 organization? 7 MR. STRAWBRIDGE: And I just caution the witness, in answering this question please do not 8 9 disclose the identities of anybody involved in the 10 creation of SFFA, except to the extent that they are 11 publicly known or have been disclosed in this 12 litigation. When the Supreme Court granted cert in Fisher 13 Α. One, a number of us started having conversations about 14 the benefit of a membership organization that -- whose 15 mission would be to oppose the use of race and ethnicity 16 17 in the admissions process. 18 BY MR. SCUDDER: And you put that in the summer of 2013? 19 Q. Yeah, kind of summer-fall of 2013, somewhere 20 Α. in through there. 21 Okay. And can you describe the -- at that 22 0. point it sounded like a concept. Is that --23 24 It was a concept. Α. And the concept again was? 25 Q. Okay.

Was advocacy organizations have power when 1 Α. 2 they have members. The efforts to end race-based classifications and preferences in public policy had no 3 membership organization. There were legal defense 4 foundations that litigated those issues, there were one 5 or two small think tanks that concentrated on those 6 7 issues, but no membership organization where people could say I am a member of this group, much like I would 8 be a member of the Sierra Club or the ACLU, and I 9 joined, and that was not -- there was no organization 10 11 dedicated to that purpose. So the organization -- so Students for Fair 12 Admissions came together in that spirit of being a new 13 14 membership organization as you describe it? 15 A. Correct. And did you feel that was important? 16 0. Yes. 17 Α. And why? 18 Q. Membership organizations have a source of 19 energy that think tanks and legal advocacy groups just 20 simply don't have. To grow a membership organization 21 dedicated to a purpose, whether it's the environment or, 22 I don't know, economic issues, civil rights issues, that 23 membership organization has, I believe, a more effective 24 role in advocating legal and public policy outcomes. 25

MR. STRAWBRIDGE: Object to the form of the 1 question. You're not calling for any specific action? 2 I can make clear, I'm not 3 MR. SCUDDER: No. intending with any question to breach the agreement that 4 we reached coming into today. 5 MR. STRAWBRIDGE: And I'm not suggesting that 6 you are, Counsel. I just want to make sure the witness 7 understands. 8 MR. SCUDDER: I understand. 9 We primarily rely on litigation to achieve our 10 Α. mission. 11 BY MR. SCUDDER: 12 Okay. And do you rely upon anything 13 0. secondarily to achieve your mission? 14 Advocacy. Yes, advocacy and -- yes. Just 15 A. 16 call it advocacy. And when you say "advocacy," what do you mean 17 18 by advocacy? Educate the American public about the unfair 19 and unconstitutional uses of race by educational 20 institutions in their admissions policies. 21 And with respect to the advocacy prong of the 22 mission or that aspect of the mission, how do you go 23 about pursuing those educational efforts? 24 Speeches, debates, forums, one-on-one 25

- 1 outreach, media communications. I guess that's about
- 3 Q. And who on behalf of the organization engages
- 4 in that set of activities that you just described?
- 5 A. I do, counsel, and occasionally a friend and
- 6 ally and a member.

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it.

- 7 Q. Okay. When you say "friend and ally,"
- 8 meaning -- I'm not asking you to identify the person --
- 9 A. Right.
- 10 O. -- but a non-director?
- 11 A. Correct.
- 12 O. And a non-member?
- 13 A. I think everyone we have asked to advocate on
- 14 behalf of Students for Fair Admissions in a public
- 15 setting has been a member, but I can't swear to that.
- 16 Q. Okay. Understood. The debates, speeches, and
- 17 the like that you have participated in, can you give me
- 18 a ballpark of how many times you've done that since the
- 19 formation of the organization?
- 20 A. So would you clarify your question? Does that
- 21 include media contact as well?
- 22 Q. Let's leave media contact out.
- 23 A. Okay.
- Q. Okay? So speeches and the participation in
- 25 forum discussions. I don't know how else you'd

clause down says that the corporation's members 1 presently number more than 20,000. Members have 2 expressed the desire to participate directly in the 3 leadership of the organization. Do you see that there? 4 5 Α. I do. MR. STRAWBRIDGE: Object to the form. BY MR. SCUDDER: 7 I believe -- do I recall correctly that when Q. the membership was formed a year earlier, in the summer 9 of 2014, members were approximately -- I think you put 10 it in the ballpark of 20-ish? 11 12 Α. Correct. Is that correct? What activity led to the 13 0. membership growing to 20,000 over that period of time? 14 So the filing of the lawsuits against UNC and 15 Α. Harvard generated a great deal of media and ongoing 16 I was invited to give talks to Asian American 17 groups throughout the country, and at one of the talks 18 to a large group of Asians in northern California, the 19 response was so overwhelming to our mission that the 20 participants at that meeting and a subsequent one in 21 southern California led to the explosive growth of our 22 23 membership. And you attribute that to the lawsuits and 24 then the talks that you gave to Asian affinity groups in 25

northern and southern California? 1 2 Α. Yes. Can you describe those talks that you gave? 3 0. MR. STRAWBRIDGE: Again I caution the witness, 4 do not disclose the particular content, but you may 5 6 generally describe the topics of your discussions. 7 The one in northern California was a meeting of the Silicon Valley Chinese Association. 8 9 attended by, I guess, about 300 people. The panel 10 included myself, one of SFFA's attorneys, and a professor at Berkeley and two other individuals, and 11 part of my discussion was a request for new members and 12 within a -- at the close of that meeting, shortly 13 thereafter, the membership grew substantially over a 14 15 four-, five-, ten-day period. It skyrocketed. BY MR. SCUDDER: 16 As a result of the talk to the Silicon 17 0. 18 Valley --Chinese Association. Right. Yeah. 19 Α. 20 Okay. And how did it come to be that you Q. spoke to that organization? 21 I was invited there by the president. 22 Α. Do you know why? 23 Okay. 0. I'm the individual most publicly associated 24 Α. with the lawsuits against UNC and Harvard. 25

- 1 Q. And then why don't you walk me through, again
- 2 respecting the instruction Mr. Strawbridge gave, the
- 3 southern California meeting.
- A. That was a meeting of Chinese American
- 5 business and academic leaders, much smaller -- much
- 6 smaller group, primarily a dinner and a talk by myself
- 7 and one of my lawyers.
- 8 Q. Okay. And implicit in what you're -- both of
- 9 these talks, meetings, occurred after the litigation in
- 10 Boston against Harvard and against UNC was filed?
- 11 A. Correct.
- 12 O. Would those two talks in northern and southern
- 13 California have been talks that you would have prepared
- 14 remarks in advance of or jotted some notes down?
- 15 A. Typically no. It was described that there
- 16 will be five people on a panel discussion, they would
- 17 like the panel to last about an hour with plenty of time
- 18 for questions and answers, so my remarks are often
- 19 brief. My notes are not -- I rarely provide, you know,
- 20 a text for a talk like that.
- Q. Okay. And it's the filing of the litigation,
- 22 that activity, that you attribute the growth, 20 members
- 23 at incorporation, approximately 20, to 20,000 by the
- 24 middle of June of 2015?
- 25 A. It was not that leap from 20 up to 20,000. We

grew steadily from 20 up to, I think at the time of the 1 filing, about 45 or 50 members. 2 3 At the time of the filing of --Q. Of both lawsuits. Α. They were filed on the same day, right? 0. 6 A. Correct. Okay. 45 or 50 members? 7 0. Correct. Α. Okay. Go ahead. 9 0. And then from the date of the filing, we grew 10 Α. steadily to approximately, I think, 1200 or so. 11 that's right. And then after the -- after the 12 presentations in southern and northern California, we 13 grew from, I guess, around 12 to 1500 up to 20,000. 14 15 Okay. Do you know as you sit here today the approximate number of members of the organization? 16 Today? 17 Α. 0. Yes. 18 21,500 plus or minus. 19 Α. Let's take a look at page 2 of that 20 Okav. 0. particular document, so going to Bates stamp 53, and I'm 21 looking at the resolution in the top half of the page 22 about the decision that the board made to require a 23 one-time assessment of \$10 as membership dues. Why did 24 the organization make that decision at that time? 25

- 1 A. We thought that initially we didn't want to 2 have any barriers for an individual to join our
- 4 critical mass of 20,000 individuals, we felt a modest

organization, and once we had achieved this sort of

- 5 lifetime \$10 membership fee was in order.
- 6 Q. Okay. So the \$10 is, just as it says,
- 7 literally a one-time assessment?
- 8 A. Correct.
- 9 Q. Can, pursuant to that resolution, an
- 10 individual join without paying the membership fee?
- 11 A. Yes.

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- 12 O. And how does that happen?
- 13 A. Joining Students for Fair Admissions typically
- 14 took place on our website.
- 15 Q. For example -- let me make it more concrete.
- 16 Could an individual this afternoon join the
- organization, say I'd love to be a member, I'm without
- 18 the means of paying the \$10 one-time assessment, but I'd
- 19 like to join?
- 20 A. We would take that under consideration.
- 21 O. And are there to your knowledge today -- I'm
- 22 not asking you to identify people -- are there members
- 23 that make up part of the approximate 21,500 that have
- 24 not paid the one-time assessment?
- 25 A. Of the 21,000?

30(D)(0)	Edward Blum on 03/12/2017	50 /3
1	Q. Yes.	
2	A. Yes.	
3	Q. Okay. Can you approximate the percentage?	
4	A. Well, let me see if I can quantify it for yo	u.
5	We did not assess a membership fee from inception	
6	through the date or shortly after the date of these	
7	amended bylaws.	
8	Q. Right.	
9	A. At that point we had over 20,000 members.	· ļ
10	When we assessed the membership fee, then our membersh	ijp
11	has continued to grow, but not anything like the number	rs
12	prior to that.	-
13	Q. Right. So what I am taking away is that at	٠
14	the time that the board made that decision in June of	
15	2015, you had a membership in the area of	
16	20,000 members. Today you have a membership in the	,
17	ballpark of 21,500 members, so approximately	
18	1500 members have been asked to pay a one-time	
19	assessment?	
20	A. No. My numbers I think by the time we	٠
21	instituted and were able to actually have the mechanis	sm.
22	to collect the \$10, which took some time,	
23		
24		
25	Q. I see. You're just talking about the	
1		

mechanics of getting young college kids -- creating a 1 means for college kids to be able to pay or remit a \$10 2 fee when they're joining over the Internet? 3 MR. STRAWBRIDGE: Object to the form of the question. 5 BY MR. SCUDDER: 6 You understand what I mean? 7 0. Would you state it again? 8 Α. The members, when they pay the one-time 9 0. assessment, are they typically paying that by credit 10 11 card over the Internet? They are. They are. 12 Α. As opposed to sending you a \$10 bill? 13 0. Α. Yeah. 14 And you have to work those mechanics out. 15 0. 16 Α. Correct. That's what you're referring to? 17 Q. It took some time for us to establish, you 18 Α. know, the mechanics of integrating into the website a 19 mechanism for taking credit cards and then having those 20 funds sent to our bank. 21 Understood. Okay. So the one-time assessment 22 approved by the board in June of 2015 was then subject 23 to implementation mechanically, as you just described, 24 who have joined and it has affected 25

since all those mechanics have been sorted out? 1 2 A. Correct. The bottom half of that same page, Mr. Blum, 3 Q. talks about the adoption of a resolution that would 4 authorize the election of what's referred to as a 5 member-elected director. Do you see that? 6 I do. 7 A. Okay. And for what reason were the bylaws of 8 Q. 9 the organization so amended? Our growing membership had -- many individuals 10 had asked to play a greater role in the organization, 11 and the current board felt that we ought to allow, much 12 like other advocacy groups allow, a board member to be 13 selected from the membership, so that's really the 14 predicate behind introducing that. 15 And has that, in fact, occurred? 16 Okay. 0. Yes. 17 Α. And so as we sit here today, is there a 18 0. member-elected director? 19 Α. Yes. 20 And who is that individual? 21 Q. 22 Α. Joe Zhou. Do you know when that election occurred? 23 0. It was subsequent to -- just a few Yeah. 24 months after the implementation of the revised bylaws. 25

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Okay. Which of these individuals have you
1
         Q.
2
    met?
              MR. STRAWBRIDGE: Can I just clarify, Counsel?
3
    Are you asking him whether you, as in him personally, or
    in his representative capacity as SFFA?
5
              BY MR. SCUDDER:
              Let's start with personally. Let me ask in
7
         0.
    what capacity did you meet them?
8
              As president of SFFA.
         Α.
9
              Okay. So answering the questions from the
10
    perspective of meeting them as --
11
         Α.
               Yes.
12
               -- SFFA's president.
         0.
13
14
         A.
               Yes.
               Okay. Which of them did you meet?
15
         0.
16
         Α.
                      Do you recall approximately when?
               Okay.
17
          Q.
     not going to ask you about a specific communication.
18
                     would have been the late spring of
19
               would have been, I guess, maybe spring
     2014, and
20
     of 2016, spring-summer of 2016.
21
                      And what was the context generally in
22
               Okay.
     which you met
23
               I was there to explain to the
24
     nature of the lawsuit that I wanted to bring against
25
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UNC, to answer their questions, and to learn a little 1 bit more about 2 When you say "there," in the state of North 3 0. Carolina meeting with the family? 4 Yes. 5 Α. This, of course, preceded the lawsuit being 0. filed? 7 8 Α. Yes. And presumably some of that information -- let 9 me back up a second. When the complaint was filed in 10 November of 2014, do you recall preparing a declaration 11 or an affidavit in connection with the filing of the 12 complaint against UNC-Chapel Hill? 13 I didn't prepare that. Α. 14 Do you recall signing a declaration or 15 Q. affidavit in connection with the complaint being filed? 16 Me? Α. 17 Yes, you. Yeah. Let me show you. 18 Q. I -- if you have the document, I'd be happy 19 A. 20 to --MR. SCUDDER: We do. Let's mark -- are we up 21 to 16? 22 THE COURT REPORTER: 16. 23 (Exhibit 16 was marked for identification.) 24 BY MR. SCUDDER: 25

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What Defendant's Exhibit 16 is, Mr. Blum, is a
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         0.
    copy of the complaint in the lawsuit. You're welcome to
2
3
     leaf through it. It's a copy of the filed complaint in
    the litigation, and at the very back of that, I think
4
    where we're looking here, is a declaration that you
5
     submitted in connection with the filing of the lawsuit,
6
    or at least I think you did. Does this refresh your
7
8
    memory?
9
         Α.
               It does.
               And am I right that -- now, the complaint
10
         Q.
     refers not to a particular individual by first and last
11
     name but, rather, by the more general anonymous term
12
     "applicant." You're familiar with that?
13
14
          Α.
               Yes.
               Okay. We know from disclosures in the case
15.
          0.
     that have been marked highly confidential that the
16
                                Is that your understanding as
17
     applicant is
18
     well?
               Yes.
19
          Α.
               Okay. And so the information that's contained
20
          Q.
     in the body of the declaration is information you
21
     presumably would have obtained from
22
23
               Yes.
24
          Α.
               And we got to that because you mentioned your
25
          Q.
```

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meeting with them before the lawsuit was filed.
1
 2
         A.
               Yes.
               Okay. Have you met with
 3
         Q.
                                                          at
     any other time?
 5
               Yes.
         A.
               Do you remember when?
          0.
         Α.
               That would have been either September or
    October of 2014. No, let me withdraw that answer.
 9
    may have been the latter part of August 2014.
10
               And so, again, before the lawsuit was filed?
          0.
11
          Α.
               Yes.
               Okay. And generally what was the context in
12
          Ò.
13
    which that meeting came to occur?
14
               That meeting occurred in the offices of Wiley
     Rein.
15
               Understood. And without revealing the content
16
          0.
     of the communication, is that in connection with
17
     preparing to file the litigation?
18
19
          Α.
               Yes.
20
         Q.
21
               Yes.
         Α.
22
               The last name listed down there. Male or
         Ó.
23
     female?
24
         Α.
               And you said is another individual
25
          Q.
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that you had met with? 1 2 Α. Yes. And what was the context of that meeting? 0. To discuss her participation in this lawsuit. Α. And approximately when was that? 0. Α. I think that was spring of 2016. 7 that's the approximate date. Okay. And is there any other occasion on 8 Q. which you've met with 9 Yes, but prior to that, but not subsequent to 10 that. 11 Okay. And "prior to that," prior to the 12 spring of 2016 meeting that you just described? 13 14 A. Yes. And what was the occasion on which you came 15 0. before the spring of 2016? together with 16 There was a gathering at a Washington, DC 17 organization in which was in attendance. 18 19 And what gathering was that? Q. You know, I think it was a get-together for 20 Α. the outcome of a Supreme Court decision. 21 Any other occasions you've met with 22 Q. Okay. 23 I don't think so. 24 A. And then there's three other individuals, 25 Q.

1 2 Α. Yes. Have you ever met with those individuals? 0. 3 Not face-to-face. Α. Have you met with them another way? Q. Yes. Α. And how is that? 0. 7 Phone call and email. 8 Α. And generally how was it that this 0. 9 constellation or group of five individuals came to be 10 standing members in the litigation? 11 They agreed to submit a declaration stating 12 that they were denied admission to UNC and wanted to 13 participate in this lawsuit. 14 Okay. And before that occurred, did you Q. 15 extend an invitation to them to join a lawsuit? 16 MR. STRAWBRIDGE: That seems to require the 17 content of particular communications. If you want to 18 ask about the nature of the contact that was initiated 19 that's been disclosed, I think that's appropriate, but I 20 think talking about who sent what to whom, I feel like 21 that's getting into our agreement and privilege. 22 BY MR. SCUDDER: 23 Each of those individuals have agreed to be 24 standing members in communications that you've had with 25

1 them? 2 Α. Yes. 0. And each of those individuals have prepared either affidavits or declarations with the kind of 4 5 information that you described a minute ago in them, correct? 7 Α. Yes. 8 At one point in time in this litigation, and Q. we can -- there were some disclosures that preceded this 10 one in the case, as you'd expect. There was a 11 who was designated as a standing 12 member. Do you recognize that name? 13 Α. Yes. 14 0. And is an individual that you've 15 met with? 16 À. Not face-to-face. 17 Q. By either telephone or email? 18 Α. Yes. 19 And s no longer a standing member, correct? 0. 20 Α. Correct. 21 Do you know why that is? Q. 22 I think I'm going to MR. STRAWBRIDGE: 23 interpose an objection and an instruction here. I 24 don't -- I think our agreement permits inquiry, and I 25 think the only relevant inquiry in this case is to